

Nuts & Bolts of Brownfield Redevelopment for Local Governments

Bios

Overall Coordinators

CHARLES BARTSCH is Vice President for Social Programs and Strategic Communications at ICF International. He serves ICF as its brownfields and smart growth policy expert. Formerly, he was Director of Brownfield Studies at the Northeast-Midwest Institute. Over the past fifteen years, he has written numerous reports and other publications on various brownfield financing and reuse issues and strategies, including the pioneering Coming Clean for Economic Development; New Life for Old Buildings; Coping with Contamination: Industrial Site Reuse and Urban Redevelopment; and two annual reference resources, Brownfields "State of the States" and the Guide to Federal Brownfield Programs. He most recently co-authored Financing Strategies for Brownfield Cleanup and Redevelopment and Recycling America's Gas Stations. Charlie often testifies before Congress on issues of economic development, most recently on HUD brownfield financing innovations and brownfield tax incentives. He is chair of the National Brownfield Association's Advisory Board, and a national board member of GroundworksUSA. In 2001, he received the International Economic Development Council's Chairman's Award for Outstanding Service for ten years of work on brownfield policies and legislation.

STEPHANIE DOOLAN, is a chemist with more than 20 years of experience managing environmental cleanup projects. She has been employed by the U. S. EPA Region 7 since 1997 in the Resource Conservation and Recovery Act (RCRA) Corrective Action program. Currently, she is both a member of the Region 7 Brownfields and Land Revitalization Teams. She oversees permits and manages environmental cleanups in the RCRA program, and is a project officer for a number of Brownfields grants in Iowa and Missouri.

Prior to employment at EPA, Ms. Doolan was an environmental consultant, working for a variety of public and private sector clients, including EPA, DOE, U. S. Army Corps of Engineers, U.S. Air Force Center for Environmental Excellence, and ARCO Pipeline.

DAVID DOYLE works for the U.S. Environmental Protection Agency's Regional Office in Kansas City, Kansas. David has a Bachelor of Science degree in Environmental Engineering from Syracuse University and a Master of Science degree in Environmental Health Engineering from the University of Kansas. David has been with EPA for 31 years and has worked in many of EPA's water, air, and hazardous waste programs as both a staff person and a manager. David is presently EPA's regional Land Revitalization Coordinator, where he assists EPA program staff, property owners, and communities in reusing and revitalizing contaminated properties. He is a certified mediator for both the Federal Employee's Shared Neutrals mediation program and the Kansas City, Missouri Police Board of Commissioners along with being on the Board of the Kansas City Regional Transit Alliance and the Kansas City Transportation Action Team. He has been married for 29 years, has two grown children, one grandchild, and two cats.

BRADLEY VANN, is a project officer in the Brownfields program with EPA's Region 7 office located in Kansas City, Kansas. Brad has a Bachelor of Science degree in geology from Central Missouri State University and a Master of Science degree in geology from the Oklahoma State University. He started his environmental career serving 4 years on active duty in the US Army leading Nuclear Biological and Chemical Reconnaissance surveys in a mechanized infantry unit. After college he worked 13 years for the US Army Corps of Engineers (USACE) as a hydro geologist, project officer and groundwater modeler. At USACE, Brad worked on current and former military sites, former Manhattan Project sites (FUSRAP), Superfund sites in EPA Region 2, and served on 2 inter-agency agreements in support of EPA Region 7 in their RCRA Corrective Action program (3 years) and more recently the Brownfields Program (1½ years). In June of this year, Brad transferred to the USEPA Region 7 Brownfields program full time joining the Agency with an extensive and diverse background in site investigation and remediation and Brownfields cooperative agreements.

EUGENE GOLDFARB was the Midwest Environmental Officer for the U.S. Dept of Housing & Urban Development. In that capacity he had the responsibility of assuring environmental compliance for a broad range of HUD programs administered by HUD, local governments & Public Housing Authorities. Eugene

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retired from HUD in December, 2005 and now heads his own environmental consulting firm and coordinates housing & urban development training for the Great Lakes Center at the University of Illinois. He is a certified planner (AICP) & licensed attorney (Illinois).

Eugene spent most of his HUD career in the environmental area, preparing environmental impact statements (EIS), noise, historic and other environmental reviews. He has also worked for HUD's Office of Housing on mortgage insurance, subsidized and public housing programs and was the leader of the region's 1985 office automation effort (microcomputers). He has worked for a single family homebuilder, the New York City Housing Authority, the US Post Office, and has even driven a NYC taxicab.

Eugene has been active in environmental training for almost 30 years. In the late 70's and early 80's he organized environmental training for local governments administering HUD programs and lectured at various universities (U of I at Chicago, IIT, Univ of Chicago), US Civil Service environmental workshops, and the American Planning Association's Institute of Zoning (1977). More recently he has helped organize Housing & Urban Development training at UIC's Great Lakes Center for local government officials and lectured at various environmental conferences sponsored by the Energy Resource Center, IEPA, USEPA, Northeast Midwest Institute, etc. In 2000 the Great Lakes Center training received a Best Practice award from HUD and Eugene was named a USDOE Energy Champion, while in 2002 he was named HUD's "brownfield guru" in American Planning Association's Planning Magazine.

NICOLE CLARKE, SRA

Day 1: Getting Started (Monday June 20, 2005)

(1) Legacy of Economic Development

SHAWN GRINDSTAFF is Senior Mediator and a Managing Principal at The Forrester Group, an environmental management consulting firm headquartered in Missouri. Shawn is a long time champion and active participant in the rural and small community sector of brownfields policy and sustainable initiatives. Previous to his tenure with the Forrester Group, Shawn headed up a rural environmental policy program dealing with a myriad of brownfields and Superfund issues in the eastern Ozarks. Shawn was also a member of the national 1999 Rural Brownfields Task Force convened by the National Association of Development Organizations. Since he joined the Forrester Group in 2001, Shawn has expanded his advisory and mediation/facilitation services to rural and small communities nationwide on a host of issues from sustainable redevelopment to water quality and quantity issues. His commitment to publicly inclusive consensus building and community involvement in environmental policy has been recognized seven times through city council resolutions, mayoral honors, Chamber of Commerce awards, and statewide environmental awards. Broader recognition includes a 1999 National Phoenix Award for Brownfields Site Selection and Community Impact at a restored brownfields area in southeast Missouri. The United States Environmental Protection Agency ("USEPA") Region VII has honored his work on three separate occasions. Shawn is listed on the USIECR National Roster of Environmental Dispute Resolution and Consensus Building Professionals and is a Great Plains Steering Committee member of the International Association for Public Participation. Shawn and his family live in the St. Louis Metro Area.

(2) Site Identification Strategies

TOM TREHARNE has been the Planning and Development Director for the City of Marion, Iowa, since 2001 and prior to that was Project Planner and Interim Community Development Director for the City of Burlington, Iowa. Tom Graduated from Iowa State University in 1995 with a Bachelor of Science in Community and Regional Planning with an emphasis in Environmental Planning. Actively involved in the Brownfield Program since 2002, Tom has managed 4 Brownfield Assessment Grants and 2 Brownfield Cleanup grants. Since the

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inception of Marion's participation in the EPA Brownfield Program, the City has screened and prioritized 281 properties for phase I Environmental Assessments activities, has successfully negotiated voluntary agreements to access private properties, and completed environmental investigations on a total of 14 properties.

In addition to managing the grants, Tom was actively involved in leveraging additional brownfield redevelopment funds available through the State of Iowa, and negotiating the purchase of 3.2 miles of railroad property within the City's Targeted Brownfield Corridor.

(3) Safety Talk

RICKEY ROBERTS, USEPA

(4) Site Identification Model Case Study

CHAD HOWELL has served as Engineer Project Manager for the St. Louis Development Corporation's Major Projects Division since 2005. Mr. Howell manages environmental contracting, grants and regulatory relationships for the city's major redevelopment projects. From 1996 until 2005, he served as Redevelopment Coordinator, and then Development Manager for the economic development office of the City of Kalamazoo, Michigan, where he was responsible for acquisition, cleanup and sale of contaminated properties, as well as the day-to-day operations of the Brownfield Redevelopment Authority. Notable accomplishments included leveraging more than \$30 million in state and federal grants and in-kind cleanup assistance, \$123 million in private investment, and the creation or retention of more than 1,000 jobs; more than 40 separate sites were assessed, remediated, and subsequently developed. Mr. Howell was recognized as a key player in the Textile Systems Incorporated project, which received a Phoenix Award for Community Impact at Brownfields 2002 in Charlotte, NC.

Employed between 1989 and 1996 as a professional environmental consultant, Chad has personally conducted more than 300 Phase I and II Environmental Site Assessments and is a Registered Environmental Property Assessor with the National Registry of Environmental Professionals. Chad holds a Bachelor of Science, Magna Cum Laude in Environmental Studies from Western Michigan University and received an alumni achievement award from the College of Arts and Sciences in 2000 for his brownfield redevelopment work.

(6) Economics of Brownfield Redevelopment: What to Consider Up-Front

STAN SALVA, Mayor, Sugar Creek, MO

Day 2: Site Assessment Tools (Tuesday June 21, 2005)

(7) Environmental Site Assessments

CHAD HOWELL - see above

(8) Health Issues:

JILL SHUGART is a Regional Representative for the Agency for Toxic Substances and Disease Registry (ATSDR), Division of Regional Operations, Region 7 and a Lieutenant in the U.S. Public Health Service. Since joining ATSDR in February of 2007, Jill has worked on a variety of projects and provided technical assistance in several areas including: lead contamination in soil and drinking water, polychlorinated biphenyl contamination in soil, health and safety concerns relating to contaminated flood water and mold in Coffeyville, Kansas, air quality near confined animal feeding operations, Brownfields, and Community Action for a Renewed Environment (CARE), among others. Jill previously worked for the Indian Health Service where she

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managed a comprehensive environmental health program for two Native American Tribes in northern Arizona and was an Association of Schools of Public Health Fellow with the National Center for Environmental Health, Centers for Disease Control and Prevention in Atlanta, Georgia. Jill has a Bachelor of Science in Environmental Health and a Master of Science in Public Health.

(9) Case Study

(10) Underground Storage Tanks

ANDREW. BRACKER has served as Brownfields Coordinator for the cities of Kansas City, Missouri and Kansas City, Kansas since 1997. He administers a bi-state EPA Brownfields Pilot and Showcase Community program, and, as an employee of the City of Kansas City, Missouri, he manages the Brownfields Office in the Department of City Planning and Development. He also performs the duties of executive director for the Kansas City Brownfields Commission.

Projects include: Lewis & Clark Redevelopment Area Project (Phoenix Award 2000), Beacon Hill Redevelopment Project, Kansas City USTfields Pilot Project, Kansas City Smart Growth and Brownfields Revitalization project, and many others.

Mr. Bracker received his bachelor's degree in Chemistry and Politics from the University of California at Santa Cruz and a J.D. from Harvard Law School. Before his present position, Mr. Bracker practiced environmental law in California with private law firms where his work involved the redevelopment of contaminated properties, Superfund cost recovery, and environmental regulatory compliance.

(11) State Programs Panel

MEL PINS is employed with the Iowa Department of Natural Resources' Land Quality Bureau, and coordinates the DNR's efforts through the Iowa Brownfield Redevelopment Program. Mel just began his work in brownfield issues in 2004, but is a 10-year veteran of the DNR, previously working on solid waste issues and coordination of the state's highly successful tire recycling and stockpile abatement program. Prior to his work at DNR, Mel was an environmental consultant in the petroleum marketing and real estate industry in Iowa. His education includes an undergraduate degree in Urban Planning from Iowa State University, with an emphasis on environmental planning issues.

CHARLENE SUNDERMANN, is the Brownfields and Voluntary Cleanup Program Coordinator for the Nebraska Department of Environmental Quality (NDEQ). Charlene manages several projects for the Remediation Section's Superfund, Section 128 (a), Voluntary Cleanup and RCRA programs. Charlene came to work for NDEQ in August, 2006 after obtaining her MS degree in Geoscience from California State University at Chico. She received a BS in Geology from the University of Northern Iowa in 1998. She has several years of experience working for engineering and environmental consulting firms in both in Iowa and California.

DOUG DOUBEK is the Orphan Sites Unit Chief for the Kansas Department of Health and Environment's (KDHE) Bureau of Environmental Remediation. Doug oversees KDHE's State Water Plan and Brownfields programs. He took his current position in November, 2006 after serving 16 years with KDHE in the Dodge City District Office. Doug obtained his BS in Geology from Fort Hays State University and is a licensed Geologist.

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KAREN MASSEY is the Deputy Directory of the Missouri State Environmental Improvement and Energy Resources Authority, a position she has held since September 1999. She oversees the day to day operations of the Authority and has primary oversight for the Missouri Brownfields Revolving Loan Fund and the public security, tax and legal aspects of the State Revolving Loan Fund, the Missouri Energy Efficiency Leveraged Loan Program and private activity bond transactions.

Prior to her appointment as Deputy Director, Ms. Massey served as the Legislative Liaison for the Department of Natural Resources and the Missouri Public Service Commission handling state and federal legislative matters for those agencies. An attorney, Ms. Massey also spent several years as a general practitioner and litigator in the area of healthcare financing.

Currently she is the secretary for the national Council of Infrastructure Financing Authorities and president of the P.A.D. Public Service Center, the 501c3 arm of the largest international legal organization in the world. Locally, she has served on the Missouri River Regional Library Foundation, the Friends of the Osage County Library and is the former Chair of the Planning and Zoning Commission for the City of Linn, Missouri.

Karen attended Missouri State University and Loyola University-New Orleans and holds a Juris Doctorate from the University of Missouri-Columbia.

CHRISTINE O'KEEFE is a project manager for the Brownfields/Voluntary Cleanup Program within the Hazardous Waste Program. She joined the Missouri Department of Natural Resources and the Brownfields program in 1999. Christine is a project manager performing oversight of voluntary cleanup and brownfield remediation projects. She also manages the Missouri Brownfield Site Specific Assessments available to cities and counties for the program. Christine maintains the BVCP web page as well as other assigned special projects for the program.

Christine received her Bachelor of Science in Biology degree from Stephen F. Austin State University in Nacogdoches, Texas. Prior to working for the department she worked for the Texas Natural Resources Conservation Commission in the Water Resources Program performing stream monitoring, wastewater treatment plant inspections, and public water supply sampling events.

(12) Kansas City Case Study/Tour

Day 3: Redevelop to Benefit the Community (Wednesday June 22, 2005)

(15) Building Sustainable Rural Communities

MATTHEW DALBEY is a senior policy analyst with the US EPA's smart growth program, where he works on a range of land use and development pattern issues. Prior to joining EPA in 2004, he spent five years on the faculty at Jackson State University in Jackson, MS where he taught urban and regional planning. He is a practicing planner and a member of the American Institute of Certified Planners (AICP). He is a graduate of the College of William & Mary (BA), the University of Virginia (MCP), and Columbia University (PhD). He and his wife Liz live with their three children in Silver Spring, Maryland.

(16) Working with an Environmental Consultant:

JIM HALVERSON is the Community Redevelopment Team Leader and Senior Project Manager for the Environmental Business Unit in Howard R. Green Company. His key client responsibilities include leading all brownfield related business unit functions for HRG, preparation of funding strategies and funding proposals, developing and implementing economic development strategies, program development, brownfield

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redevelopment and municipal policy development.

Jim served as the Director of the Department of Development for the City of Cedar Rapids, Iowa and the Linn County, Iowa Regional Planning Commission prior to joining Howard R. Green Company. He has been instrumental in securing funding for several brownfield redevelopment projects, transportation improvements and downtown revitalization initiatives. In addition, Jim works with communities to create comprehensive strategies to revitalize environmentally impaired urban areas. He has over 20 years of experience in urban planning, economic development, growth management and brownfield redevelopment.

Jim has a BS in political science from the University of Wisconsin and a Master of Urban Planning from the University of Illinois.

(17) Community Development & Urban Planning; Context for Brownfield Redevelopment

KELLY DEMERITT is the City Manager for the City of Atchison. Ms. DeMeritt was appointed to the position in September of 2004 and served as the Director of Finance for Atchison prior to the appointment. She has been instrumental in key development projects in the Atchison community. During her tenure, the City has been awarded over \$25 million in federal and state funding which has afforded the community several substantial projects, including a major expansion in the industrial park, extensive rehabilitation of the main street corridor, the re-development of the Riverfront Park and currently a significant renovation of the outdoor pedestrian mall.

The re-development of the Riverfront Park has been bestowed several local, state and national awards, including the 2005 American Planning Association Planning Award for a Special Community Initiative. Kelly is a graduate of Baker University and received her Masters of Business Administration through Benedictine College in 1998.

(18) Sustainable Development Case Study

MIKE RAINEN, Rainen Companies

(19) Sustainable Management Approaches and Revitalization Tools – electronic (SMARTe)

TERRIE BOGUSKI is the Assistant Technical Director of the Center for Hazardous Substances Research (CHSR) at Kansas State University. The CHSR was established in 1989 and is a department of the College of Engineering.

Ms. Boguski began her career at K-State in 1998, coordinating community outreach programs funded by the US EPA, including Technical Assistance for Brownfields Communities (TAB) and Technical Outreach Services for Communities (TOSC). She continues to provide leadership for these programs, serving communities in EPA Regions 5 and 7. Ms. Boguski holds a B.S. in Chemical Engineering from the University of Oklahoma and an M.S. in Environmental Engineering from the University of Kansas.

(20) Historic Preservation Incentives

LISA ROCKLEY, CMSM, is the Executive Director for Downtown Manhattan, Inc. the Manhattan Main Street program in Manhattan, Kansas. Ms. Rockley took over the position in March of 2003 and served as the Program Director for the Kansas Downtown Development Association and as Administrative Assistant to Emporia Main Street, a Great American Main Street community prior to the Manhattan position. During her tenure, downtown Manhattan has been nominated to the National Register of Historic Places, been named a Nationally Accredited Main Street organization since 2004 and increased local government investment in Downtown Manhattan, Inc. by 300%.

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Ms. Rockley is a Nationally Certified Main Street Manager through the National Trust for Historic Preservation and was the 2006 Executive Director of the Year for the State of Kansas. Ms. Rockley currently serves as Treasurer for the Kansas Downtown Development Association and as a member of the Core Downtown Redevelopment Committee.

KATRINA RINGLER coordinates the Federal and State Rehabilitation Tax Credit programs in her position at the Kansas State Historical Society. She has been employed at KSHS since 2001 working with both Federal and State Rehabilitation Tax Credit programs. Katrina completed her B.S. in historic preservation in 1998 at Southeast Missouri State University in Cape Girardeau, MO and an M.A. in history at the University of Alabama at Birmingham in 2000. She currently resides in Topeka, KS with her family.

(21)Environmental Justice & Citizen Participation/Community Involvement

TERRIE BOGUSKI, Kansas State University (see above)

(22)Financing Case Study

ALLEN GILL has been Pittsburg City Manager for 5 years. He is a 28-year city manager/administrator, with experience in both rural and suburban communities in Kansas, Missouri, and Illinois. In addition, he served on a city council for 2 years, and was Executive Director of a combined chamber of commerce and industrial development corporation in Belleville Illinois for 2 years. Prior to entering city management, Allen worked as a juvenile probation officer, grant administrator, and government research analyst. He has served on numerous committees and boards at local and state levels including: President of the Ferguson (MO) Rotary Club; President of the College of Emporia Alumni Association; and Secretary/Treasurer of the St. Louis Area City Managers Association. He is currently a member of the Pittsburg Noon Rotary Club; the Salvation Army Advisory Board; the Chamber of Commerce Governmental Review Council; League of Kansas Municipalities Finance and Taxation Committee.

Mr. Gill has extensive experience with economic development and downtown revitalization, including historic preservation brownfields remediation. A major accomplishment in Pittsburg is the 28-acre North Broadway Redevelopment project, which combined TIF and TDD incentives plus developer investment to create a modern shopping center anchored by Home Depot on the site of a former zinc and lead smelter.

Day 4: Finding Money (Thurs June 23, 2005)

(23) Financial Resources Overview

CHARLES BARTSCH (see above)

(24)Federal Programs

SUSAN KLEIN, USEPA

GARY SMITH, USDA

DAVID IVES is the National Brownfields Coordinator for the US Department of Commerce, Economic Development Administration. In this role, Mr. Ives is responsible for leveraging EDA's involvement in brownfields redevelopment to heighten awareness and increase interest in the use of EDA's investment grants to promote economic development in communities and regions suffering from severe economic distress. Mr. Ives coordinates joint activities between federal agencies, states, local development districts, communities, and EPA and EDA field staff, to help implement brownfields redevelopment projects at the local level. Before joining the Economic Development Administration, Mr. Ives was a leader of Booz Allen Hamilton's Real Estate & Land Use Solutions capability. He led an interdisciplinary team of consultants delivering real property and land use advisory services to the federal real property market. Mr. Ives developed and implemented public

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sector real estate and land use strategies with a focus on changes in real property use and/or ownership, including: Federal real property disposal, property reuse/redevelopment, brownfields, economic development, urban revitalization, and land use planning for federal, state and regional organizations. In particular, Mr. Ives was instrumental in establishing and promoting GSA's Brownfields Redevelopment Initiative, which works to incorporate underutilized federal real property into local revitalization efforts. Mr. Ives serves on the Advisory Board of the National Brownfields Association and is a member of the American Planning Association and the American Institute of Certified Planners. Mr. Ives earned his Masters in Urban and Environmental Planning from the University of Virginia. He received his Bachelor of Arts in Government from Hamilton College.

(25) Private Financing of Brownfield Redevelopment

CHARLES BARTSCH (see above)

(26) State and Local Sources of Brownfield Funding

COREY MOHN, born and raised in the Kansas City area, co-founded Planning Initiatives, a St. Louis city planning consulting firm, in the summer of 2001. He has directed development and redevelopment projects, presented numerous economic development plans to city and village councils, and instructed community leaders on the legalities and usefulness of state economic development programs and policies.

In 2006, Corey brought nearly a decade of economic development experience to the Kansas Department of Commerce. As Agribusiness Development Specialist for the Agriculture Marketing Division, he facilitates department projects with public entities and private businesses, and serves as a liaison to help coordinate the role of the Department of Commerce in state government initiatives. A particular emphasis of Corey's work lies in the bio-energy sector, where he serves as staff to the Biomass Subcommittee of the Kansas Energy Council and coordinates the Kansas Biofuels Working Group.

Corey obtained Bachelor of Arts degrees in political science and economics at Washington University in St. Louis and graduated magna cum laude. While in attendance, he was inducted into both the Phi Beta Kappa and Pi Sigma Alpha scholastic honor societies. Additionally, in 1999 he was named co-recipient of the Arnold J. Lien Prize within the political science department. Corey and his wife Susan live in Shawnee.

HAROLD (HAL) VAN SLYCK is an Economic Development Incentives Specialist with the Missouri Department of Economic Development Office of Business & Community Services in Jefferson City, Missouri since 2004. Participates directly in the administration of state-funded Tax Increment Financing programs which includes State TIF, Missouri Downtown Economic Stimulus Act (MODESA) and the Downtown Revitalization Preservation Program supplemental development funding plans. Responsibilities involve coordination of activities with Program Specialists in the Neighborhood Preservation, Historic Preservation and Brownfields tax credit programs when major redevelopment projects involve multiple funding incentives. Mr. Van Slyck has previous career experience in market research & financial product development and worked for 20 years in the commercial banking industry in Kansas and Missouri.

MARK PAULEY has been employed with the Missouri Department of Economic Development as an Economic Development Incentive Specialist since 2005. Mark is the DED Brownfield program administrator and is responsible for the evaluation of Brownfield applications and the issuance of tax credit certificates. Mark has worked in private industry for 15 years and is a graduate of the University of Central Missouri where he received a Bachelor of Science Degree in Business Administration.

(27) Pro Forma Exercise

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DAVE KOCH is Sector Lead of Terracon's Site Redevelopment Services. Dave provides specialized expertise in the fields of risk-based assessment and mitigation for redevelopment to clients throughout Terracon's 85+ offices, including Missouri and EPA Region 7. With 25+ years environmental experience in numerous regulatory programs, Dave was an early risk-based corrective action and Brownfields pioneer. Dave provides clients with Brownfields remedies founded in balanced business decisions through Terracon's philosophy of "consult beyond the chemistry".

In addition to private-side work, Dave has managed or actively participated in 40+ EPA Brownfields grants and 3 Regional EPA Phoenix Award projects since 1999. Dave routinely presents projects at the annual Brownfields conference; this year in Boston he will be presenting on low cost electronic data management systems for smaller cities and how to work cooperatively with railroads. Mr. Koch has responded to more than 100 Brownfields Requests for Qualifications or Proposals in the past 7 years. Mr. Koch is Terracon's Manager as contractor for the State of Kansas' Brownfields targeted assessment program from 2003 to 2007. Dave has developed and conducted 22 training workshops for regional states or state agencies in the past 3 years. His greatest Brownfields client compliment: "Thank God, you don't talk like a consultant."

CHARLES BARTSCH (see above)

EUGENE GOLDFARB (see above)

Day 5: Tying It All Together (Friday June 24, 2005)

(28)Deal Stoppers & How to Solve Them (legal & financial)

BOB RICHARDS, USEPA, Region 7

(31)Final Case Study

CHARLES BARTSCH (see above)